

(Incorporated in the Republic of Singapore)

Directors

Padmanabhan Anand Shailesh Brijmohan Gupta Subramaniam Swaminathan

Secretaries

Raja Muhammad Shah Bin Abdullah Vangal Ranganathan Rangarajan (Appointed on 26.05.2020) (Resigned on 26.05.2020)

Registered Office

19 Keppel Road #07-08 Jit Poh Building Singapore 089058

Auditors

Natarajan & Swaminathan Chartered Accountants of Singapore 1 North Bridge Road #19-04/05 High Street Centre Singapore 179094

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Directors' Statement

For the financial year ended March 31, 2021

The directors present this statement to the members together with the audited financial statements of the Company for the financial year ended March 31, 2021.

1 Directors

The directors in office at the date of this statement are:-Padmanabhan Anand Shailesh Brijmohan Gupta Subramaniam Swaminathan

2 Arrangements to enable directors to acquire shares and debentures

Neither during nor at the end of the financial year was the Company a party to any arrangement whose objects are, or one of whose objects is, to enable the directors of the Company to acquire benefits through the acquisition of shares in, or debentures of the Company or any other body corporate.

3 Directors' interest in shares and debentures

The directors holding office at the end of the financial year had no interests in shares, debentures, warrants or share options of the Company as recorded in the Register of Directors' Shareholding kept by the Company under Section 164 of the Singapore Companies Act, except as follows:

	Shareholdings registered in the name of directors		Shareholdings in which directors are deemed to have an interest	
Name of directors and companies in which interests are held	At beginning of year	At end of year	At beginning of year	At end of year
Company Iris Business Services (Asia) Pte. Ltd. Number of ordinary shares				
Padmanabhan Anand	5,000	5,000	-	-
Subramaniam Swaminathan	-	-	299,900	299,900

4 Share options

During the financial year, there were:

- (i) no options granted by the Company to any person to take up unissued shares of the Company; and
- (ii) no shares issued by virtue of any exercise of option to take up unissued shares of the Company.

As at the end of the financial year, there were no unissued shares of the Company under option.

Directors' Statement

For the financial year ended March 31, 2021

5 Auditors

The auditors, Natarajan & Swaminathan, have expressed their willingness to accept re-appointment.

6 Directors' opinion

In the opinion of the directors,

- (a) the financial statements of the Company are drawn up so as to give a true and fair view of the financial position of the Company as at March 31, 2021 and the financial performance, changes in equity and cash flows of the Company for the financial year ended on that date in accordance with the provisions of the Singapore Companies Act, Cap. 50 and Financial Reporting Standards in Singapore; and
- (b) at the date of this statement there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

On behalf of the board of directors

Padmanabhan Anand

Shailesh Brijmohan Gupta

Date: April 30, 2021

NATARAJAN & SWAMINATHAN CHARTERED ACCOUNTANTS OF SINGAPORE

1 NORTH BRIDGE ROAD, #19-04/05, HIGH STREET CENTRE,

SINGAPORE 179094 TEL: 63372472, 63372473 FAX: 63382844, 63374070

E-MAIL : ns@nsca.pro URL : www.nsca.pro

INDEPENDENT AUDITORS' REPORT
TO THE SHAREHOLDERS OF IRIS BUSINESS SERVICES (ASIA) PTE. LTD.
FOR THE FINANCIAL YEAR ENDED MARCH 31, 2021

(Incorporated in the Republic of Singapore)

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of **IRIS BUSINESS SERVICES** (ASIA) PTE. LTD. (the "Company"), which comprise the statement of financial position of the Company as at March 31, 2021, and the statement of comprehensive income, statement of changes in equity and statement of cash flows of the Company for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Singapore Companies Act, Chapter 50 (the "Act") and Financial Reporting Standards in Singapore (FRS) so as to give a true and fair view of the financial position of the Company as at March 31, 2021 and of the financial performance, changes in equity and cash flows of the Company for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing (SSA). Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the Accounting and Corporate Regulatory Authority (ACRA) *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the Directors' Statement set out on pages 1 to 2.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.









INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF IRIS BUSINESS SERVICES (ASIA) PTE. LTD. FOR THE FINANCIAL YEAR ENDED MARCH 31, 2021

(Incorporated in the Republic of Singapore)

Responsibilities of Management and Directors for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and FRS, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Company's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSA will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSA, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud
 or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that
 is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material
 misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve
 collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.









INDEPENDENT AUDITORS' REPORT
TO THE SHAREHOLDERS OF IRIS BUSINESS SERVICES (ASIA) PTE. LTD.
FOR THE FINANCIAL YEAR ENDED MARCH 31, 2021

(Incorporated in the Republic of Singapore)

Auditors' Responsibilities for the Audit of the Financial Statements (Cont'd)

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by the Act to be kept by the Company have been properly kept in accordance with the provisions of the Act.

Natarajan & Swaminathan

Public Accountants and Chartered Accountants Singapore

Date: April 30, 2021







Statement of Financial Position

As at March 31, 2021

	Note	2021	<u>2020</u>
		S \$	S\$
Assets			
Non-current assets			
Plant and equipment	3	1,077	3_
Total non-current assets		1,077	3
Current assets			
Trade receivables	4	90,631	226,030
Other receivables	5	82,481	130,168
Prepayments		14,015	1,741
Cash at bank		150,204	27,848
Total current assets		337,331	385,787
Total assets		338,408	385,790
Equity and liabilities			
Equity			
Share capital	6	304,900	304,900
Accumulated losses		(257,735)	(301,125)
Total equity		47,165	3,775
Current liabilities			
Trade payable and accruals	7	45,781	234,273
Other payables	8	245,462	147,742
Total current liabilities		291,243	382,015
Total liabilities		291,243	382,015
Total equity and liabilities		338,408	385,790

Statement of Comprehensive Income

For the financial year ended March 31, 2021

	Note	2021	<u>2020</u>
		S\$	S\$
Revenue	9	555,613	554,704
Other income	10	-	3,198
Intercompany recoveries	11	30,186	(206,570)
Salaries and employee benefits	12	(164,569)	(180,327)
Depreciation of plant and equipment	3	(305)	-
Other operating expenses		(377,535)	(130,217)
Profit before income tax	13	43,390	40,788
Income tax expense	14	-	-
Profit after income tax		43,390	40,788
Other comprehensive income		-	•
Total comprehensive income for the year		43,390	40,788

Statement of Changes in Equity

For the financial year ended March 31, 2021

-	Share capital	Accumulated losses	Total
	S\$	S \$	S\$
Balance as at 01.04.2019	304,900	(341,913)	(37,013)
Total comprehensive income for the year	-	40,788	40,788
Balance as at 31.03.2020	304,900	(301,125)	3,775
Total comprehensive income for the year	-	43,390	43,390
Balance as at 31.03.2021	304,900	(257,735)	47,165

	<u>2021</u>	2020
	S\$	S\$
Cash flows from operating activities		
Profit before income tax	43,390	40,788
Adjustments for:		
Depreciation of plant and equipment	305	
Operating profit before working capital changes	43,695	40,788
Trade receivables	135,399	(226,030)
Other receivables and prepayments	35,413	11,684
Trade payable and accruals	(188,492)	196,454
Other payables	167,425	1,870
Net cash from operating activities	193,440	24,766
Cash flows from investing activities		
Purchase of plant and equipment	(1,379)	_
Net cash used in investing activities	(1,379)	-
Cash flows from financing activities		
Other payables - holding company and related party	(69,705)	(118)
Net cash used in financing activities	(69,705)	(118)
Net increase in cash and cash equivalents	122,356	24,648
Cash and cash equivalents brought forward	27,848	3,200
Cash and cash equivalents carried forward	150,204	27,848
Cash and cash equivalents comprise:		
Cash at bank	150,204	27,848
	150,204	27,848

Notes to the Financial Statements

For the financial year ended March 31, 2021

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1 Corporate information

The Company (Registration No. 201001057Z) is a private limited Company incorporated and domiciled in Singapore.

The registered office and principal place of business are at 19 Keppel Road, #07-08 Jit Poh Building, Singapore 089058.

The principal activities of the Company are to carry on the business of software development and implementation and providing training and consulting services.

There have been no significant changes in the nature of these activities during the financial year.

Holding company

The Company is a subsidiary of 'Iris Business Services Limited', a company incorporated in India, which is also the Company's ultimate holding company.

2 Significant accounting policies

a) Basis of preparation

The financial statements have been prepared in accordance with Financial Reporting Standards in Singapore ("FRS") as required by the Singapore Companies Act, Chapter 50. The financial statements are expressed in Singapore Dollar (S\$) and are prepared under the historical cost convention except as disclosed in the accounting policies below.

The preparation of financial statements in conformity with FRS requires management to exercise its judgment in the process of applying the Company's accounting policies. It also requires the use of accounting estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the financial year. These estimates and assumptions are assessed on an on-going basis and are based on experience and relevant factors, including expectations of future events that are believed to be reasonable under the circumstances (refer **Note 2(b)** to the financial statements).

The Company adopted the new or revised FRS that is mandatory for application on that date. This includes the following FRS, which are relevant to the Company as a single entity:

FRS 1/FRS 8

(Amendments)

Definition of Material

FRS 103

(Amendments)

Definition of a Business

FRS 109/FRS 39/FRS 107

(Amendments)

: Interest Rate Benchmark Reform

a) Basis of preparation (Cont'd)

The adoption of these does not result in any significant changes to the Company's accounting policies or have any significant impact on the financial statements.

b) Critical judgements in applying the entity's accounting policies

In the process of applying the entity's accounting policies, management is of opinion that there are no critical judgements (other than those involving estimates) that have significant effect on the amounts recognised in the financial statements.

Key sources of estimation uncertainty

The key assumptions concerning the future, and other key sources of estimation uncertainty at the statement of financial position date, that have significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below.

Provision for expected credit losses of trade receivables

The Company uses a provision matrix to calculate Expected Credit Losses (ECLs) for trade receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns. The provision matrix is initially based on the Company's historical observed default rates. The Company will calibrate the matrix to adjust historical credit loss experience with forward-looking information. At every reporting date, historical default rates are updated and changes in the forward-looking estimates are analysed. The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Company's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future.

Depreciation

The Company depreciates the plant and equipment over their estimated useful lives, after taking into account their estimated residual values, if any, using the straight-line method. The estimated useful life reflects the directors' estimate of the years that the Company intends to derive future economic benefits from the use of the Company's plant and equipment. The residual values reflect the directors' estimated amount that the Company would currently obtain from disposal of the asset, after deducting the estimated costs of disposal, if the assets were already of the age and in the condition expected at the end of its useful life.

c) Foreign currency transactions

(i) Functional currency

The functional currency of the Company is Singapore Dollar, being the currency of the primary economic environment in which it operates.

c) Foreign currency transactions (Cont'd)

(ii) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of transactions. Foreign currency monetary assets and liabilities are translated into the functional currency at the exchange rates prevailing at the statement of financial position date. Foreign exchange gains and losses resulting from the settlement of foreign currency transactions and from the translation of foreign currency denominated assets and liabilities are recognised in the profit or loss.

Currency translation differences on non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. The gain or loss arising on translation of non-monetary items are measured at fair value is treated in line with the recognition of the gain or loss on the change in fair value of the item (i.e., translation differences on items whose fair value gain or loss is recognised in other comprehensive income or profit or loss, respectively).

d) Plant and equipment

Plant and equipment are stated at cost less accumulated depreciation and impairment loss, if any. The cost of an asset comprises its purchase price and any directly attributable costs of bringing the asset to working condition for its intended use. Expenditure for additions, improvements and renewals are capitalised and expenditure for maintenance and repairs are charged to the profit or loss. When assets are sold or retired, their cost and accumulated depreciation and impairment loss are removed from the financial statements and any gain or loss resulting from their disposal is included in the profit or loss.

e) Depreciation of plant and equipment

Depreciation is calculated on a straight-line method to write off the cost of the plant and equipment over their estimated useful lives at the following annual rates:

Furniture & fittings - 33% Office equipment - 33%

Computers - 33.33%

Fully depreciated assets still in use are retained in the financial statements.

f) Impairment of non-financial assets

At each statement of financial position date, the Company reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss.

f) Impairment of non-financial assets (Cont'd)

If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). When it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the greater of net selling price and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset

If the recoverable amount of an asset (cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

When an impairment loss subsequently reverses, the carrying amount of the asset (cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (cash-generating unit) in prior years. A reversal of impairment loss is recognised immediately in profit or loss unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

g) Financial instruments

Financial instruments comprise financial assets and financial liabilities. A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

(i) Financial assets

Initial recognition and measurement

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, fair value through other comprehensive income (OCI), and fair value through profit or loss (FVPL).

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Company's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Company has applied the practical expedient, the Company initially measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

- g) Financial instruments (Cont'd)
 - (i) Financial assets (Cont'd)

Initial recognition and measurement (Cont'd)

Trade receivables do not contain a significant financing component or for which the Company has applied the practical expedient are measured at the transaction price determined per the Company's revenue recognition policy.

Financial assets that are classified and measured at amortised cost or fair value through OCI, are financial assets that give rise to cash flows that are "solely payments of principal and interest (SPPI)" on the principal amount outstanding. The assessment is referred to as the SPPI test and is performed at an instrument level.

The Company's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both.

Subsequent measurement

For the purposes of subsequent measurement, financial assets are classified in four categories:-

- Financial assets at amortised cost
- Financial assets at fair value through OCI with recycling of cumulative gains and losses ("FVOCI")
- Financial assets elected at fair value through OCI with no recycling of cumulative gains and losses upon derecognition (equity instruments)
- Financial assets at fair value through profit or loss ("FVPL")

The Company's relevant financial assets category are financial assets at amortised cost.

Financial assets at amortised cost

The Company measures financial assets at amortised cost if both of the following conditions are met:-

- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows; and
- The contractual terms of the financial asset give rise specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at amortised cost are subsequently measured using the effective interest (EIR) method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired. For short-term receivables the nominal cost approximates the fair value.

The Company's financial assets at amortised cost includes trade receivable, other receivables and cash at bank.

- g) Financial instruments (Cont'd)
 - (i) Financial assets (Cont'd)

Derecognition

A financial asset is derecognised when the rights to receive cash flows from the asset have expired or the Company has transferred its rights to receive cash flows from the asset or has entered into a "pass-through" arrangement; and either (a) the Company has transferred substantially all the risks and rewards of the asset, or (b) the Company has neither transferred nor retained substantially all the risks and rewards of the asset but has transferred control of the asset.

When the Company has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if, and to what extent, it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Company continues to recognise the transferred asset to the extent of its continuing involvement. In that case, the Company also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Company has retained.

On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income for debt instruments is recognised in profit or loss.

Impairment of financial assets

The Company recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at FVPL. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Company expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

For trade and other receivables, the Company applies a simplified approach in calculating ECLs. Therefore, the Company does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date.

g) Financial instruments (Cont'd)

(i) Financial assets (Cont'd)

Impairment of financial assets (Cont'd)

The Company has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment which could affect debtors' ability to pay.

The Company makes judgmental assessment for financial asset in default when contractual payments are past due. The Company considers a financial asset to be in default when internal or external information indicates that the Company is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Company. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

(ii) Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs. For short term payables the nominal costs approximate the fair value.

The Company's financial liabilities include trade payable and accruals and other payables.

Subsequent measurement

The measurement of financial liabilities depends on their classification.

After initial recognition, financial liabilities that are not carried at FVPL are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the amortisation process.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires when an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability. On derecognition, the difference between the carrying amounts and the consideration paid is recognised in profit or loss.

h) Cash and cash equivalents

For the purpose of the statement of cash flows, cash and cash equivalents consist of cash at bank.

Notes to the Financial Statements

For the financial year ended March 31, 2021

2 Significant accounting policies (Cont'd)

i) Related party

The related party is defined as follows:

- (a) A person or a close member of that person's family is related to the Company if that person:
 - (i) has control or joint control over the Company;
 - (ii) has significant influence over the Company; or
 - (iii) is a member of the key management personnel of the Company or its holding company.
- (b) An entity is related to the Company if any of the following conditions applies:
 - (i) The entity and the Company are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others, classified as related company);
 - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member);
 - (iii) Both entities are joint ventures of the same third party;
 - (iv) One entity is a joint venture of the third entity and the other entity is an associate of the third party;
 - (v) The entity is a post-employment benefit plan for the benefit of employees of either the Company or an entity related to the Company. If the Company is itself such a plan, the sponsoring employers are also related to the Company;
 - (vi) The entity is controlled or jointly controlled by a person identified in (a);
 - (vii) A person identified in (a) (i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); and
 - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Company or its holding company.

j) Revenue recognition

Revenue is measured based on the consideration to which the Company expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties and based on the transaction price, which is the consideration, adjusted for volume discounts, service level credits, price concessions and incentives, if any, as specified in the contract with the customer. Revenue also excludes taxes collected from customers, if any.

Revenue is recognised when the Company satisfies a performance obligation by transferring a promised good or service to the customer, which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied performance obligation.

The Company's main business activity is to provide business support and management services to its holding company.

j) Revenue recognition (Cont'd)

The management service income is recognised upon completion of the services rendered, and it is invoiced at an agreed percentage of mark up on the related expenses incurred by the Company.

The Company also provides software systems and maintenance. Revenue is recognised in accordance with the terms of the contracts with the customers. Revenue with respect of time and material contracts is recognised as related services are performed.

The amount of revenue recognised is based on the transaction price, which comprises the contractual price and adjusted for expected returns. The Company does not provide any volume discount nor has any other variable consideration.

k) Employee benefits

Retirement benefit costs

As required by law, the Company makes contributions to the Central Provident Fund (CPF), a defined contribution plan regulated and managed by the Government of Singapore. CPF contributions are recognised as expense in the same year to which the contribution relates.

Employee entitlements to annual leave are recognised when they accrue to the employees. An accrual is made for the estimated liability for annual leave as a result of services rendered by the employees up to the statement of financial position date.

A liability for bonuses is recognised where the entity is contractually obliged or where there is constructive obligation based on past practice.

Key management personnel

Directors and certain managers that have the authority and responsibility for planning, directing and controlling the activities of the Company are considered key management personnel.

l) Leases

Short-term leases and leases of low-value assets

The Company applies the short-term lease recognition exemption to its short-term leases of its office units (i.e. those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office units that are considered to be low value. Lease payments on short-term leases and leases of low value assets are recognised as expense on a straight-line basis over the lease term.

m) Income tax

Income tax expense represents the sum of tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit as reported in the profit or loss because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are not taxable or tax deductible.

m) Income tax (Cont'd)

The Company's liability for current tax is calculated using statutory tax rate at the statement of financial position date.

Deferred tax is recognised on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases in the computation of taxable profit, and is accounted for using the balance sheet liability method. Deferred tax liabilities are generally recognised for all temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each statement of financial position date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the year when the liability is settled or the asset, realised. Deferred tax is charged or credited to profit or loss, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt, within equity.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Company intends to settle its current tax assets and liabilities on net basis.

3 Plant and equipment

2021	Furniture & fittings	Office equipment	Computers	Total
	S\$	S\$	S\$	S\$
Cost				
At April 1, 2020	13,070	7,649	13,936	34,655
Additions	-	-	1,379	1,379
At March 31, 2021	13,070	7,649	15,315	36,034
Depreciation				
At April 1, 2020	13,069	7,649	13,934	34,652
Charge for the year	1	<u>-</u>	304	305
At March 31, 2021	13,070	7,649	14,238	34,957
Net book value				
At March 31, 2021		-	1,077	1,077

Sundry receivables

Holding company

Director

Deposits

3	Plant and equipment (Cont'd)				
	2020	Furniture & fittings	Office equipment	Computers	Total
		S\$	S\$	S\$	S\$
	Cost At April 1, 2019 At March 31, 2020	13,070 13,070	7,649 7,649	13,936 13,936	34,655 34,655
	Depreciation At April 1, 2019 At March 31, 2020	13,069 13,069	7,649 7,649	13,934 13,934	34,652 34,652
	Net book value At March 31, 2020	1	-	2	3
4	Trade receivables			<u> 2021</u>	<u>2020</u>
				S\$	S\$
	Outside party Accrued income:			2,125	226,030
	Outside partyHolding company			30,667 57,839 90,631	226,030
	The average credit period is 30 days (2	2020:30 days). N	lo interest is cha		
	The table below is an analysis of trade				
				<u>2021</u>	<u>2020</u>
				S\$	S\$
	Not past due			2,125	226,030
	The Company has not made any allow that all the receivable is recoverable.	wance on all the	ese receivables	as the directors a	re of the view
5	Other receivables			<u> 2021</u>	<u>2020</u>
				S\$	S\$

The amount due from holding company and director are unsecured, interest free and repayable on demand.

14,190

68,846

46,552

130,168

580

16,624

65,277

82,481

580

Notes to the Financial Statements

For the financial year ended March 31, 2021

6	Share capital				
	•	2021	<u>2021</u>	<u>2020</u>	<u>2020</u>
		No. of shares issued	S\$	No. of shares issued	\$\$
	Ordinary shares issued and fully paid				
	Balance at beginning and end of year	304,900	304,900	304,900	304,900

The holders of ordinary shares are entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restriction and have no par value.

7 Trade payable and accruals

<u>2021</u>	<u>2020</u>
S\$	S\$
22,889	51,334
22,892	182,939
45,781	234,273
	S\$ 22,889 22,892

The average credit period on services are 30 days (2020:30 days). No interest is charged on the trade payables.

8 Other payables

	245,462	147,742
Related party	6,943	<i>7,</i> 801
- Other payables	68,839	87, 1 17
- Rental deposit refundable	-	50,569
Holding company:		
Sundry payables	169,680	2,255
	S\$	S\$
	<u>2021</u>	<u>2020</u>

The amounts due to holding company and related party are unsecured, interest free and repayable on demand.

The other payables that are not denominated in Singapore Dollar are as follows: -

	<u>2021</u>	<u>2020</u>
	S\$	S\$
United States Dollar	165,680	

9 Revenue

neverue.	<u>2021</u>	<u>2020</u>
	S\$	S\$
Type of income:		
Service income	555,613	479,339
Management service income	-	5,583
Reimbursement of expenses	-	69,782
	555,613	554,704
Timing of revenue recognition:	***************************************	
Over time	555,613	554,704

There is no variable consideration recognised during the financial year.

10 Other income

	<u>2021</u>	<u>2020</u>
	S\$	S\$
Accruals written back: - Non-trade	-	3,198
- Non-trade		3,130

11 Intercompany recoveries

Intercompany recoveries represent the amounts recovered from or charged to the holding company in accordance with the Business Collaboration Agreement entered into by the Company and the holding company.

12 Salaries and employee benefits

Salaries and employee benefits for the year ended March 31;

, , , , , , , , , , , , , , , , , , , ,	2021	<u>2020</u>
	S\$	S\$
Salaries and allowances	161,250	180,150
Skill development levy	1,099	-
Staff welfare	2,220	177
	164,569	180,327

The key management personnel comprise directors who do not receive any short-term employee benefits during the financial year.

13 Profit before income tax

In addition to the charges and credits disclosed elsewhere in the notes to the income statement, this item includes the following charges/(credits):-

13	Profit before income tax (Cont'd)		
		<u>2021</u>	<u>2020</u>
		S\$	S\$
	Foreign exchange loss	_	314
	Rental expenses - short-term lease	10,296	10,122
	Professional fee	232,055	19,782
14	Income tax expense		
1.7	meome tax expense	<u>2021</u>	<u>2020</u>
		S\$	S\$
	Current year	-	

The income tax expense varied from the amount of income tax expense determined by applying the Singapore income tax rate of 17% to profit before income tax as a result of the following differences:

	<u>2021</u>	<u>2020</u>
	S\$	S\$
Profit before income tax	43,390	40,788
Tax expense at tax rate of 17% Deferred tax arising in the year not recognised	7,376 (7,376)	6,934 (6,934)
Income tax expense for the financial year		<u> </u>

As of end of the financial year, the Company has unutilised tax losses of approximately \$\$29,000 (2020:5\$76,000) which are available for set off against future taxable profits, subject to compliance with Section 37 of the Income Tax Act, Cap.134 and agreement by the Comptroller of Income Tax.

The following deferred tax assets have not been recognised as the future taxable profits to utilise the timing differences cannot be estimated with reasonable certainty.

<u>2021</u>	<u>2020</u>
S\$	S\$
4,800	5,000
4,900	13,000
9,700	18,000
	4,800 4,900

15 Holding company and related party transactions

Some of the Company's transactions and arrangement are with the holding company and related party and the effect of these on the basis determined between the parties is reflected in these financial statements. The balances with these parties are unsecured, interest free and repayable on demand unless otherwise stated.

15 Holding company and related party transactions (Cont'd)

During the financial year, the Company entered into the following transactions:

	<u>2021</u>	<u>2020</u>
	S\$	S\$
Holding company		
Management service income		5,583
Reimbursement of expenses	<u></u>	69,782
Intercompany recoveries:		
- Income	30,186	-
- Expense	-	206,577
		_
Related party		
Rental expenses - short-term lease	10,296	10,122

16 Financial instruments, financial and capital risk management

(a) Categories of financial instruments

The following table sets out the financial instruments as at the statement of financial position date:

	<u>2021</u>	<u>2020</u>
	\$\$	S\$
Financial assets		
Amortised cost:		
- Trade receivables	90,631	226,030
- Other receivables	82,481	130,168
- Cash at bank	150,204	27,848
Total financial assets	323,316	384,046
Financial liabilities		
Amortised cost:		
- Trade payable and accruals	45,781	234,273
- Other payables	245,462	147,742
Total financial liabilities	291,243	382,015

(b) Fair value measurements

Fair value hierarchy

The assets and liabilities measured at fair value are classified by the following level of fair value measurement hierarchy:

- (i) quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1);
- (ii) inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices) (Level 2); and
- (iii) inputs for the asset or liability that are not based on observable market data (unobservable inputs) (Level 3).

There are no financial assets measured at fair value.

Notes to the Financial Statements

For the financial year ended March 31, 2021

16 Financial instruments, financial and capital risk management (Cont'd)

(b) Fair value measurements (Cont'd)

Assets and liabilities not measured at fair value

(i) Trade receivables and trade payable

The carrying amounts of these receivable and payable (including trade balances due to holding company) approximate their fair values as they are subject to normal trade credit terms.

(ii) Other receivables, cash at bank and other payables

The carrying amounts of these balances approximate their fair values due to the short-term nature of these balances.

(c) Financial risk management

The Company's activities expose it to a variety of financial risks from its operations. The key financial risks include liquidity risk, credit risk and market risk (including interest rate risk, foreign currency risk and price risk).

The directors review and agree policies and procedures for the management of these risks, which are executed by the management team. It is, and has been throughout the current and previous financial year, the Company's policy that no trading in derivatives for speculative purposes shall be undertaken.

The following sections provide details regarding the Company's exposure to the abovementioned financial risks and the objectives, policies and processes for the management of these risks.

There has been no change to the Company's exposure to these financial risks or the manner in which it manages and measures the risks.

Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting financial obligations due to shortage of funds. The Company's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Company has no significant liquidity risk as it maintains a level of bank balances that is sufficient for working capital purpose.

The table below summarises the maturity profile of the Company's financial assets and liabilities at the reporting date based on contractual undiscounted repayment obligations.

			Cash flows	
	Carrying amount	Contractual cash flow	Less than 1 year	Within 2 to 5 years
	S\$	S\$	S\$	S\$
<u>2021</u>				
Financial assets				
Trade receivables	90,631	90,631	90,631	_
Other receivables	82,481	82,481	82,481	-
Cash at bank	150,204	150,204	150,204	-
Total undiscounted financial assets	323,316	323,316	323,316	-

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16 Financial instruments, financial and capital risk management (Cont'd)

(c) Financial risk management (Cont'd)

Liquidity risk (Cont'd)

			Cash flows	
	Carrying	Contractual	Less than	Within
	amount	cash flow	1 year	2 to 5 years
	S\$	S\$	S\$	S\$
<u>2021</u>				
Financial liabilities				
Trade payable and accruals	(45,781)	(45,781)	(45,781)	-
Other payables	(245,462)	(245,462)	(245,462)	
Total undiscounted financial liabilities	(291,243)	(291,243)	(291,243)	
Total net undiscounted financial assets	32,073	32,073	32,073	-
2020				
Financial assets				
Trade receivable	226,030	226,030	226,030	-
Other receivables	130,168	130,168	130,168	-
Cash at bank	27,848	27,848	27,848	
Total undiscounted financial assets	384,046	384,046	384,046	-
Financial liabilities				
Trade payable and accruals	(234,273)	(234,273)	(234,273)	-
Other payables	(147,742)	(147,742)	(147,742)	-
Total undiscounted financial liabilities	(382,015)	(382,015)	(382,015)	_
Total net undiscounted financial assets	2,031	2,031	2,031	<u> </u>

Credit risk

Credit risk refers to the risk that the counterparty will default on its contractual obligations resulting in a loss to the Company. The Company's exposure to credit risk arises primarily from trade and other receivables. For other financial assets (including cash at bank), the Company minimises credit risk by dealing exclusively with high credit rating counterparties.

The Company has adopted a policy of only dealing with creditworthy counterparties. The Company performs ongoing credit evaluation of its counterparties' financial condition and generally do not require a collateral. The Company considers the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period.

The Company has determined the default event on a financial asset to be when internal and/or external information indicates that the financial asset is unlikely to be received, which could include default of contractual payments due for more than 30 days past the credit due dates or there is significant difficulty of the counterparty.

Cash at bank is placed with credit worthy financial institutions.

16 Financial instruments, financial and capital risk management (Cont'd)

(c) Financial risk management (Cont'd)

Credit risk (Cont'd)

Trade receivables

The Company assessed the historical credit loss expense based on past due status, default in payments, trend of transactions, information of counterparties in the industry, the future outlook of the industry in which the counterparties operate in, and concluded that there has been no significant increase in the credit risk since the initial recognition of the financial assets. Accordingly, the Company measured the impairment loss allowance using lifetime ECL for trade receivable and has determined that the ECL is insignificant.

The Company has a significant concentration of credit risk in relation to a customer (2020:a customer) whose balance comprise 100% (2020:100%) of the total trade receivables balances from outside parties. Further details of credit risks on trade receivables are disclosed in **Note 4** to the financial statements.

Interest rate risk

The Company has no significant exposure to market risk for changes in interest rates because it has no interest-bearing borrowings with variable interest rates from any external sources.

Foreign currency risk

The Company is exposed to foreign exchange risk arising mainly from service income and related cost. The management monitors closely the foreign currency receivables and payables and recovers the amount and pays the creditors as and when it is possible to do so in order to minimise the foreign exchange risk.

As at financial year end, the carrying amount of monetary assets and liabilities denominated in currencies other than in Singapore Dollar are disclosed in the respective notes to the financial statements.

Foreign currency sensitivity analysis

Any increase or decrease in the following foreign currencies against the Singapore Dollar will have an impact on the financial statements.

	2021	<u>2020</u>
Increase in the rate of the foreign currencies by 10% against Singapore Dollar will decrease the profit before tax by the following amount:	S\$	S \$
United States Dollar	17,000	-

A corresponding decrease in the rate of foreign currency will have a vice versa effect on the profit before tax by the same amount.

16 Financial instruments, financial and capital risk management (Cont'd)

(c) Financial risk management (Cont'd)

Price risk

The Company has no significant exposure to price risk.

(d) Capital risk management

The management considers the capital of the Company to mainly consist of cash and cash equivalents and shareholders' equity.

The management manages the capital to ensure the Company will be able to continue as a going concern while maximising the return to shareholders through optimisation of the capital.

The management's overall strategy remains unchanged from 2020.

17 New accounting standards and FRS interpretations

At the date of authorisation of these financial statements, the following FRS and INT FRS that are relevant to the Company were issued and not effective:

				Effective from annual periods beginning on or after
FRS 1	(Amendments)	:	Classification of Liabilities as Current or Non-current	January 1, 2023
FRS 16	(Amendments)	:	Proceeds before intended to use	January 1, 2022
FRS 37	(Amendments)	:	Onerous Contracts - Cost of Fulfilling a Contract	January 1, 2022
FRS 103	(Amendments)	:	Reference to the Conceptual Framework	January 1, 2022
FRS 109/FRS 39/ FRS 107/FRS 104/ FRS 116	(Amendments)	:	Interest Rate Benchmark Reform - Phase 2	January 1, 2021
FRS 116	(Amendments)	:	Covid-19 Related Rent Concessions	June 1, 2020
Improvements to FRS	ŝs -			
Annual Improvements to FRSs 2018 - 2020				January 1, 2022
FRS 41	(Amendments)	:	Agriculture	January 1, 2022
FRS 101	(Amendments)	:	First-Time Adoption of Financial Reporting Standards	January 1, 2022
FRS 109	(Amendments)	:	Financial Instruments	January 1, 2022
FRS 116	(Amendments)	:	Leases	January 1, 2022

The management anticipates that the adoption of the above FRS and INT FRS does not result in any significant changes to the Company's accounting policies or have any significant impact on the financial statements of the Company.

Notes to the Financial Statements

For the financial year ended March 31, 2021

18 COVID-19 impact

The Coronavirus Disease (COVID-19) outbreak and the measures taken to contain the spread of the pandemic have created a high level of uncertainty to global economic prospects.

The Company expects revenue and profit to be affected to a certain extent due to the circuit breaker in Singapore and also lock down and travel restrictions in many countries due to COVID-19 outbreak.

As the situation continues to evolve with significant level of uncertainty, the Company is unable to reasonably estimate the full financial impact of the COVID-19 outbreak. The Company is monitoring the situation closely and to mitigate the financial impact, it is conscientiously managing its cost by adopting an operating cost reduction strategy and conserving liquidity by working with major creditors to align repayment obligations with receivable collections.

19 Authorisation of financial statements

These financial statements were authorised for issue in accordance with a resolution of the directors on April 30, 2021.

The Accompanying Supplementary Detailed Income Statement
Has Been Prepared For Management Purposes Only
And Does Not Form Part Of The Audited Financial Statements

Detailed Income Statement

For the financial year ended March 31, 2021

	<u>2021</u>	<u>2020</u>
	S\$	S\$
Revenue		
Service income	555,613	479,339
Management service income	-	5,583
Reimbursement of expenses		69,782
	555,613	554,704
Other income		
Accruals written back:		
- Non-trade	-	3,198
	-	3,198
	20.106	(20(570)
Intercompany recoveries	30,186	(206,570)
Salaries and employee benefits		
Salaries and allowances	(161,250)	(180,150)
Skill development levy	(1,099)	-
Staff welfare	(2,220)	(177)
	(164,569)	(180,327)
Depreciation of plant and equipment	(305)	
Other operating expenses		
Bank charges	(1,180)	(688)
Computer consumables	(4,172)	(806)
Conference expenses	(9,286)	(4,529)
Entertainment	-	(1,159)
Foreign exchange loss	-	(314)
General expenses	(7,584)	(2,890)
Insurance	(3,732)	(3,954)
Marketing expenses	(3,500)	- /1 0.49)
Membership fees Postage and courier	(12,951) (9,483)	(1,948) (816)
Printing and stationery	(1,353)	(148)
Professional fee	(232,055)	(19,782)
Rental expenses	(10,296)	(10,122)
Repairs and maintenance	(9,807)	(4,054)
Secretarial fee	(1,284)	(1,284)
Subscription	(1,967)	(548)
Telephone expenses	(51,058)	(33,650)
Transportation	-	(645)
Travelling expenses	(17,827)	(42,880)
	(377,535)	(130,217)

.....Cont'd

Detailed Income Statement

For the financial year ended March 31, 2021

	<u>2021</u>	<u>2020</u>
	S\$	S\$
Profit before income tax	43,390	40,788
Income fax expense: - Current year	-	-
Profit after income tax	43,390	40,788
Other comprehensive income	,	-
Total comprehensive income for the year	43,390	40,788